

## DR. CHARLES CONTEH

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**CONTACT INFORMATION** [Department of Political Science](#)  
Brock University  
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**ASSOCIATE EDITOR** [Canadian Public Administration \(CPA\) journal](#)

### UNIVERSITY EDUCATION

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**Ph.D. in Political Science** (Comparative Public Policy and Administration)

**McMaster University – Hamilton, Ontario**

Dissertation: *Capacity and Legitimacy in Policy Implementation*

**M.A. in International Relations, Norman Paterson School of International Affairs**

**Carleton University – Ottawa, Ontario, Canada**

Thesis: *Human Resource Development as Infrastructure for Sustainable Development*

**B.A. (Honours) International Relations & Political Science**

**University of Toronto – Toronto, Ontario, Canada**

### ACADEMIC APPOINTMENTS

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**Director, Niagara Community Observatory (NCO)** SINCE 2016

Brock University

The NCO is a university-based research institute and public policy think tank focusing on economic, social, environmental and governance issues in Niagara and other midsized regions across Canada. My responsibilities as Director include the following: Assembling and leading research projects and teams; obtaining and managing external funding; mobilizing knowledge to academic and non-academic audiences; building relationships and working effectively with communities, government and industry locally, regionally, provincially and beyond; developing or working with research networks and engaging in collaborative research initiatives and providing research training for graduate and undergraduate students.

**Professor** SINCE 2021

Department of Political Science, Brock University

**Associate Professor** 2012–2021

Department of Political Science, Brock University

**Graduate Program Director** 2012 - 2014; 2015–2017

Department of Political Science, Brock University

**Assistant Professor** 2009–20012

Department of Political Science, Brock University

**Assistant Professor** 2007–2009

Department of Political Science, Lakehead University

**Sessional Instructor** 2004–2007

Department of Political Science, McMaster University

## SUMMARY OF SCHOLARLY ACHIEVEMENTS

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- 5 major international and domestic honours and awards
- Over 25 external research grants and contracts
- Over 10 internal (Brock University) research grants
- 7 books
- 16 contributions to edited books
- 35 papers in refereed scholarly journals
- 23 policy briefs, including 3 commissioned policy reports
- 62 papers delivered at international and domestic conferences and professional meetings
- 41 contributions to international and national panels, workshops, and clinics
- 26 invited special guest presentations
- 5 consulting engagement (for government, related professionals and agencies)
- 2 commissioned instructional, clinical, curriculum or policy materials for professional associations
- Over 50 editorial and refereeing duties for peer-reviewed scholarly publications (average of 2/year) (including 2 books and several journal articles)
- Regular scholarly contributions (invited speeches and panel presentation) to agencies, communities, governments or organizations
- Regular Media Interviews: such as Canadian Broadcasting Corporation (CBC); Globe and Mail; Cogeco local news; The Standard; Sudbury Star; Sault Star; North Bay Nugget; Radio Canada; The Chronicle Journal; Country 600; Tbnnews; The Lake 89.5; Timmins Today
- Regular Media Op-Eds on innovation policy and governance issues

## MAJOR HONOURS AND AWARDS

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- Inaugural Faculty Distinguished Researcher Award 2018** 2018  
*Award granted by Brock University's Faculty of Social Sciences in recognition of "consistent record of outstanding research achievements and exemplary contributions to research and scholarship to the Faculty, Brock University, and the wider community."*
- Ontario Speaker's Book Award Finalist** 2014  
*Governance in Northern Ontario: Economic Development and Policy Making. Toronto: University of Toronto Press. 2013. Award ceremony on March 9 2015 in the Legislative Building, Queen's Park, Toronto.*
- Received "Highly Commended Award" at the Literati Network Awards for Excellence** 2013  
*For article: Public Management in an Age of Complexity: Economic Development in Canada" International Journal of Public Sector Management, Vol. 25 (6/7): 2012. 464 – 472*
- One of the "Eight Most Downloaded Articles" in the Public Management Review (PMR)** 2009  
*The Politics of Decision Making in Developing Countries: Privatization in Botswana and Ghana" Public Management Review, Vol. 11 (1). 2009. 57-77 (With Dr. Frank Obemeng)*
- "Contribution to Teaching Award" Nominee, March 2009, Lakehead University** 2009

## GRANTS

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### PROJECT GRANTS

#### **Refereed External Grants**

The Wilson Foundation Grant 2022–2025  
Amount: \$500,000  
Role: Principal Applicant  
Project: Innovation and Economic Development in a Changing World: Niagara and Other Midsized Regions in Canada

SSHRC Partnership Engage Grant 2021–2023  
Amount: \$11,722  
Role: Principal Applicant  
Project: Improving Safe and Affordable Housing for Women During and After the COVID Pandemic. (As Principal Applicant and NCO Director, I wrote the full first draft and then delegated sections to be added by the NCO's project partners)

Ontario Agri-Food Research Initiative,  
Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) 2021–2023  
Amount: \$114,469  
Role: Principal Applicant  
Project: Mobilizing Knowledge for the Adoption of BMPs in Ontario's Horticulture Sector (As Principal Applicant and NCO Director, I wrote the full first draft and then delegated sections to be added by the NCO's project partners)

Ontario Agri-Food Research Initiative,  
Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) 2020–2023  
Amount: \$143,748  
Role: Principal Applicant  
Project: *Building a Competitive Production Systems in Niagara and Ontario's Agrifoods Sector: Accelerating the Adoption of Automation and Robotics Technology*  
(As Principal Applicant and NCO Director, I wrote the full first draft and then requested comments and feedback from the NCO's project partners)

SSHRC New Frontiers in Research Fund - Exploration 2020–2022  
Amount: \$244,940  
Role: Co-Applicant  
Project: *Beyond Sustainability: Radical Transformation through System Thinking*  
(As Co-Applicant, I contributed portions of the draft application relating to translating environmental discourses into public policy action steps and mobilizing community engagement)

SSHRC Insight Grant: 2019–2022  
Amount: \$84,000  
Role: Sole Applicant  
Project: *Local and Regional Economic Reinvention in an Age of Industrial restructuring*

Ontario Centre for Workforce Innovation (OCWI) 2017–2018  
Amount: \$242,000  
Role: Co-Applicant  
Project: *Linking Niagara: Designing a Central Integrated System for Coordination of Workforce Development in Niagara*

(As Co-Applicant, I contributed portions of the draft application articulating the Niagara Community Observatory's role in building a Central Integrated System for Coordination of Workforce Development in Niagara)

Northern Policy Institute (NPI) Grant 2016–2017  
Amount: \$16,000  
Role: Sole Applicant  
Project: Policy Report how many economic regions exist in Northern Ontario

Northern Policy Institute (NPI) Research Contract 2014–2016  
Amount: \$12,000  
Role: Sole Applicant  
Project: Policy Report on federal government support of regional economic development in Northern Ontario

SSHRC Award to Scholarly Publication (ASPP): 2012–2014  
Amount: \$10,000  
Role: Sole Applicant  
Project: Policy Governance in Multilevel Systems

SSHRC Workshop Grant; 2011–2012  
Amount: \$25,000  
Role: Co-Applicant (with Ian Roberge)  
Project: Canadian Public Administration in the 21<sup>st</sup> Century

SSHRC Standard Research Grant: 2010–2012  
Amount: \$32,000  
Role: Sole Applicant  
Project: Regional Economic Development Policy Implementation in Canada

SSHRC Workshop Grant (Co-applicant): 2009  
Amount: \$7,000  
Role: Co-Applicant (with Robert Segsworth)  
Project: Governance in Northern Ontario

Institute for Public Administration of Canada (IPAC) Research Grant: 2008–2011.  
Amount: \$10,000  
Role: Co-Applicant (with Robert Segsworth)  
Project: Governance in Northern Ontario

**Refereed Internal (Brock University) Grants**

Faculty of Social Sciences Dean's Discretionary Fund 2020–2022  
Total amount: \$ 9,736  
Role: Sole Applicant  
Project: Economic Development Policy in Ontario's Border Region of Niagara and Windsor

SSHRC Explore Grant 2020–2021  
Total amount: \$ 7,370  
Role: Co-Applicant (with Liette Vasseur as PI)  
Project: Actionable Nuggets for Climate Change

SSHRC Explore Grant 2018–2019  
Total amount: \$ 9,698  
Role: Sole Applicant

Project: *Comparing Regional Innovation Systems and Economic Reinvention in Canada and the United States*

SSHRC BSIG Grants 2014–2015; 2010–2011  
 Total amount: \$10,000  
 Role: Sole Applicant  
 Project: *Cities and Regions in the 21<sup>st</sup> Post-Industrial Century Economy*

Council for Research in the Social Sciences Grants: 2022–2024; 2018–2020; 2014–2016; 2012–2013  
 Total amount: \$11,100  
 Role: Sole Applicant  
 Project: *Economic Adaptation and Reinvention of Canadian and American Regions*

SSHRC BUAF Grant: 2012–2013  
 Amount: \$3,000  
 Role: Sole Applicant  
 Project: *Post-Conflict Reconstruction in Africa: Sierra Leone and Liberia*

**Other Grants/Contracts**

Peace Bridge Commission 2019–2020  
 Amount: \$16,000 (with Kathryn Friedman)  
 Role: Co-Applicant  
 Project: *Binational Industrial Corridor between the Niagara and Buffalo Regions.*

Scottish Parliament, UK July-Sept. 2018  
 Amount: \$4,000  
 Role: Sole Applicant  
 Project: *Research for the Scottish Parliament under the Brexit Framework Agreement.*

Niagara Community Foundation 2017–2018  
 Amount: \$20,000  
 Role: Co-Applicant (with Barry Wright and Kathryn Friedman)  
 Project: *Binational Industrial Corridor between the Niagara and Buffalo Regions.*

Region of Niagara’s Economic Development Department 2017–2018  
 Amount: \$10,000  
 Role: Co-Applicant (with Barry Wright and Kathryn Friedman)  
 Project: *Binational Industrial Corridor between the Niagara and Buffalo Regions.*

Association for Municipal Clerks & Treasurers of Ontario (AMCTO) 2016–2017  
 Amount: \$17,000  
 Role: Sole Applicant  
 Project: *Redevelopment of the Executive Diploma in Municipal Management Program.*

AMCTO Contract: 2015–2016  
 Amount: \$67,000  
 Role: Sole Applicant  
 Project: *Redevelopment of 3 Core Educational Programs: Municipal Administration; Municipal Law; and Municipal Accounting and Financial Planning*

Ontario Ministry of Northern Development, Mines & Forestry: October 2009  
 Amount: \$5,000  
 Role: Co-Applicant (with Robert Segsworth)

Project: *Workshop on Regional Development Policy Governance in Northern Ontario*

Canadian International Development Agency (CIDA) Micro-Enterprise Development Grant: 2002–2004  
Amount: \$160,000

Role: Co-Applicant (with Anne Medders, World Hope International)

Project: *International Development Project on Microenterprise Development in Post-Conflict Sierra Leone*

(I was the principal applicant, but I co-authored the grant application with Anne Medders, who was then the Director of World Hope International, Canada).

## SCHOLARLY PUBLICATIONS

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### **BOOKS**

#### **Authored Books**

Conteh, Charles. 2024. *Mediating Innovation Policy Delivery: The Regional Innovation Centres of Ontario*. Toronto: University of Toronto Press. <https://utppublishing.com/doi/book/10.3138/9781487539986>

Conteh, Charles (2013) *Policy Governance in Multi-Level Systems: Economic Development and Policy Implementation in Canada*. Montreal: McGill-Queen's University Press (MQUP).

<https://www.mqup.ca/policy-governance-in-multi-level-systems-products-9780773541214.php>

Conteh, Charles and Konah Koroma (2014) *Development Policy Governance*. Lambert Academic Publishers (LAP).

<https://www.lap-publishing.com/catalog/details/store/gb/book/978-3-659-42937-8/development-policy-governance-in-africa-and-beyond>

#### **Edited Books**

Conteh, Charles, T. J. Greitens, D. K. Jesuit, I. Roberge (Eds.), (Spring 2014). *Governance and Public Management: Strategic Foundations for Volatile Times* London: Routledge.

<https://www.routledge.com/Governance-and-Public-Management-Strategic-Foundations-for-Volatile-Times/Conteh-Greitens-Jesuit-Roberge/p/book/9781138495579>

(I co-wrote the introductory chapter, authored the third chapter, and edited a quarter of the chapters.)

Conteh, Charles & Shafiqul Huque (Eds.), (2014) *The Unfinished Agenda of Public Sector Reform in Developing Countries: Paradoxes and Practices*. London: Routledge.

<https://www.routledge.com/Public-Sector-Reforms-in-Developing-Countries-Paradoxes-and-Practices/Conteh-Huque/p/book/9780415858564>

Conteh, Charles & Ian Roberge (Eds.), (2014) *Canadian Public Administration in the Twenty-First Century* (Routledge, CRC Press: Taylor & Francis).

<https://www.taylorfrancis.com/books/9780429254857>

Conteh, Charles and Robert Segsworth (Eds.), (2013) *Governance in Northern Ontario: Economic Development and Policy Making*. Toronto: University of Toronto Press (UTP).

<https://utorontopress.com/ca/governance-in-northern-ontario-4>

### **REFEREED ARTICLES**

Conteh, Charles and Brittany Harding. (2023). *Boundary-Spanning in Public Value Co-Creation through the Lens of Multilevel Governance*. *Public Management Review*. Volume 25 (1): 104-128.

Conteh, Charles, Jiyoung Park, Kathryn Friedman, Ha Hwang, and Barry Wright. (2023). "Strengthening the Competitiveness Productivity and Innovation of Cross-Border Industrial Corridors." *Asian Journal of Innovation and Policy* 12 (1) 75–100.

Conteh, Charles, Amy Lemay and Jeff Boggs. (2023). Building Sustainable and Competitive Agri-food Production Systems: Recommendations for Accelerating the Adoption of Automation & Robotics Technology in Ontario's Agriculture Sector. Project funded by the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) under the Ontario Agri-Food Research Initiative (OAFRI). <https://brocku.ca/niagara-community-observatory/policy>

Conteh, Charles, Amy Lemay and Jeff Boggs. 2022. Systemic Barriers and Drivers to Technology Adoption in Canada: Lessons for Agri-Innovation in Ontario from Stakeholders of Canada's Global Innovation Clusters. <https://brocku.ca/niagara-community-observatory/policy>

Conteh, Charles, Amy Lemay and Jeff Boggs. (2021). Growing Agri-Innovation: Investigating the barriers and drivers to adoption of automation and robotics in Ontario's agriculture sector. <https://brocku.ca/niagara-community-observatory/policy>

Conteh, Charles. 2023. Niagara's Agribusiness Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>.

Conteh, Charles. (April 2022). "Build Intergovernmental Partnerships to Empower Small and Mid-Sized Municipalities" in "Who Does What Series: The Municipal Role in Economic Development." The Institute on Municipal Finance and Governance (IMFG). University of Toronto. **Commissioned Paper.** <https://munkschool.utoronto.ca/imfg/report/economic-development/>

Conteh, Charles, (September 2020). "Multilevel Governance through a Strategic Lens: Innovation Policy Delivery in Ontario" *Canadian Public Administration*. Vol. 63 (3): 429-449 (Flagship journal of public administration research in Canada)

Charles Conteh. (2019) "Strategic Adaptation of City-Regions in Federal Systems: Comparing Canada and the United States" *Territory, Politics, Governance*: (20190613): 1-20 (A leading interdisciplinary international journal on regional studies)

Conteh, Charles and Diana Panter. (2017) "Path-Dependency and the Challenges of Institutional Adaptability: The Case of City-Regions in Canada." *Canadian Journal of Political Science*. Vol. 50 (4): 938 – 1004. (Flagship journal of political science research in Canada) (Diana Panter was my graduate student).

Conteh, Charles, (2016). "Rethinking Accountability in Complex and Horizontal Network Delivery Systems in Canada" *Canadian Public Administration*. Vol. 59 (2): 224-244

Conteh, Charles (2016). "Singapore: Economic Policy," *Encyclopedia of Public Administration and Public Policy*. 3rd edition.

Conteh, Charles, O. Kusi-Ampofo, J. Church, and B.T. Heinmiller. (2015). "Resistance and Change: A Multiple Streams Approach to Understanding Health Policy Making in Ghana". *Journal of Health Politics, Policy and Law*. 40 (1): 195-220. (A journal on health policy). (Kusi-Ampofo was my graduate student).

Conteh, Charles (2013) "Navigating Canada's Federal Maze: Policy Governance in New Brunswick," *Regional and Federal Studies* Vol. 23 (2): 129 – 149. (A highly rated journal on regional development studies in multi-tiered jurisdictions.)

Conteh, Charles (2013). "Strategic Inter-Organizational Cooperation in Complex Environments," *Public Management Review* Vol. 15 (4): 501 – 521. (A premier international journal of public management)

Conteh, Charles (2013) "Transitions in Regional Development Policy Implementation in Canada: The Cases of Manitoba and New Brunswick" *British Journal of Canadian Studies*. Vol. 26 (1): 105 – 128. (An interdisciplinary British-based journal dedicated to Canadian studies.)

Conteh, Charles (2013) "Changing Trends in Regional Economic Development Policy Governance," *International Journal of Urban and Regional Research* Vol. 37 (4): 1419 – 1437. (A leading international journal on regional development studies.)

Conteh, Charles. (2012) "Managing Canada's Rural Regions in a Knowledge-Based Economy," *Journal of Rural and Community Development* Vol 7(3): 204-222. (A leading journal of rural development studies in Canada.)

Conteh, Charles. (2012) "Managing Intergovernmental Contracts: The Canada-Manitoba Cooperation on Regional Economic Development" *Canadian Public Administration*. Vol. 55 (2): 269 – 290.

Conteh, Charles (2012) "Public Management in an Age of Complexity: Economic Development in Canada" *International Journal of Public Sector Management*, Vol. 25 (6/7): 464 – 472. Premier international journal in the public management field. This article won **"Highly Commended Award" at the Literati Network Awards for Excellence 2013**.

Conteh, Charles (2011). "Balancing Resilience and Adaptability in Northern Ontario and Manitoba," *Canadian Journal of Regional Science*. Vol. 34 (2/3): 69 – 81.

Conteh, Charles (2011) "Policy Implementation in Multi-Level Environments: Regional Economic Development Policy in Northern Ontario" *Canadian Public Administration*, Vol. 54 (1): 121-142.

Conteh, Charles (2010) "The Challenges of Economic Development Policy Governance in Developing Countries: The Case of Botswana," *Canadian Journal of Development Studies*, Vol. 31 (3-4): 401-416. (Leading Canadian journal on international development research).

Conteh, Charles (2010) "Legitimizing Singapore's Interventionist Market Governance" *Journal of Asian and African Studies*, Vol. 45 (1): 47-65.

Conteh, Charles (2009) "Network Governance of Private Sector Development Policy in Singapore" *Asian Journal of Political Science*, 17 (1): 71-88.

Conteh, Charles and Frank Ohemeng (2009) "The Politics of Decision Making in Developing Countries: Privatization in Botswana and Ghana" *Public Management Review*, Vol. 11 (1): 57-77. (I wrote the section of the manuscript focusing on Botswana and Ohemeng covered the case of Ghana.)

Conteh, Charles (2009) "Institutional Legitimacy in Botswana and Singapore: The Challenges of Market Governance" *Journal of Comparative Policy Analysis*, Vol. 11 (3): 369-383. (First-rate international journal in comparative public policy studies).

Conteh, Charles (2008) "Rethinking Botswana's Economic Diversification Policy: Dysfunctional State-Market Partnership" *Commonwealth & Comparative Politics*, 46 (4): 540-554. (Premier international journal in comparative politics and public policy).

Conteh, Charles (2008) "Singapore: Economic Policy," *Encyclopedia of Public Administration and Public Policy*, 2nd ed., Vol. 3: 1778-1783.

### **REVIEW JOURNAL ARTICLES**

Conteh, Charles (March 2014). "Image-building in Canadian Municipalities" by John Harvey and Robert Young (Montreal: McGill-Queen's University Press, 2012). *Canadian Public Administration* (57:1), 173 – 175.

Conteh, Charles (2011) "Managing Complex Governance Systems: Dynamics, Self-Organization and Co-Evolution in Public Investments. By Teisman, G., Buuren, A. v., & Gerrits, L (New York: Routledge, 2009). *Public Management Review* Vol. 13 (5), 755 – 8.

Conteh, Charles (2010) "Transcending New Public Management: The Transformation of Public Sector Reforms." by Christensen, T. and Laegreid, Per, (Aldershot: Ashgate, 2007). *Public Management Review* Vol. 12 (5), 751 – 754.

Conteh, Charles (2010) "The Evolving Physiology of Government: Canadian Public Administration in Transition" by Dwivedi, O. P., Sheldrick, B. M., & Mau, T. A. (Ottawa: University of Ottawa Press, 2009). *Canadian Public Administration* Vol. 53 (1), 128 – 131.

### **REFEREED CHAPTERS IN EDITED BOOKS**

Charles Conteh and Sandra Appiah. 2025. "Policy Legacies and Sustainable Mining Reforms in Ghana" in *Public Policy and Public Administration in the Global South*, Ishtiaq Jamil and Gedion Onyango (Co-Editors). Palgrave Macmillan. (In print).

Conteh, Charles. 2024. "Member state implementation in Canada" in *Handbook of Public Policy Implementation*. Fritz Sager, Céline Mavrot, and Lael R. Keiser (Editors). Edward Elgar.

Conteh, Charles. 2023. "Canada and the United States: A Symbiotic Relationship or Complex Entanglement?" In Roberge Ian Nara Park and Thomas Richard Klassen. 2023. *Asymmetric Neighbours and International Relations: Living in the Shadow of Elephants*. Abingdon Oxon: Routledge. Pp. 13 – 28.

Conteh, Charles. September 2021. "Development, Governance and Policy in the Global South: A Multilevel Governance Framework" in Habib Zafarullah & Ahmed Shafiqul Huque (Editors). *Handbook of Development Policy*. Edward Elgar. Chapter 3. Pp. 35-47.

Conteh, Charles. 2018. "Public Administration and Management Reforms." In Amanda Clarke and Jonathan Craft (eds). *Issues in Canadian Governance*. Toronto: Emond Publishing. Pp. 183 - 200.

Conteh, Charles. September (2017). *Concerted Action in Complex Environments: A Comparison of Industrial Restructuring in Mid-Sized City-Regions in Canada and the United States*. in David K. Jesuit, Russell Alan Williams (eds). *Public Policy, Governance and Polarization*. Abingdon, Oxon; New York, NY: Routledge, an imprint of the Taylor & Francis Group, 2018. Pp. 1 – 30.

Conteh, Charles (2014) "Strategic Management at the Local Level: City-Regions Managing Global Economic Change" in John Bryson, Marc Holzer and Paul Joyce (Eds.), *Developments in Strategic and Public Management*. London: Palgrave Macmillan. Pp. 196 - 210.

Conteh, Charles (2014) "Strategic forecasting in turbulent environments: reinventing regional economic hubs in Canada" in Conteh, Charles, T. J. Greitens, D. K. Jesuit, I. Roberge (Eds.), (Spring 2014). *Governance and Public Management: Strategic Foundations for Volatile Times* London: Routledge.

Conteh, Charles & Greg Smith (2014) "Towards an Interactive E-Government System in Sub-Saharan Africa" in Lloyd Amoah (Ed.), *Impacts of the Knowledge Society on Economic and Social Growth in Africa*. Hershey: IGI Global. Pp. 155 – 170.

Conteh, Charles, (2013) "Innovation Governance in Multi-Level Systems" in Denita Cepiku, David Jesuit and Ian Roberge (eds.) *Making Multi-Level Public Management Work: Stories of Success and Failure from Europe and North America*. Taylor & Francis. Pp. 85 – 101.

Conteh, Charles (2013) "Introduction to Canadian Public Administration in the Twenty-First Century" in Charles Conteh and Ian Roberge (eds.) *Canadian Public Administration in the Twenty-First Century* (Taylor & Francis). Pp. 1 – 20. (Please see description of my contribution above).

Conteh, Charles (2012) "Economic Development Policy Governance in Resource-Dependent Regions: Northern Ontario and Botswana" in Beaulieu, M. & R. Harpelle (eds.) *Pulp Friction: Communities and the Forest Industry in a Globalized World*. Thunder Bay: Centre for Northern Studies Press. Pp. 139 – 156.

Conteh, Charles and Robert Segsworth (Dec. 2013) "Introduction" and "Conclusion" in Charles Conteh and Robert Segsworth (eds.) *Governance in Northern Ontario: Economic Development and Policy Making*. Toronto: University of Toronto Press. (Please see description of my contribution above).

Conteh, Charles, (Dec. 2013) "Implementing Economic Development Policy in Socioeconomically Disadvantaged Regions: The Case of Northern Ontario" in C. Conteh and R. Segsworth (eds.) *Governance in Northern Ontario: Economic Development and Policy Making*. Toronto: University of Toronto Press.

Conteh, Charles & Ian Roberge (2013) "Concluding Thoughts on Canadian Public Administration in the Twenty-First Century" in Charles Conteh and Ian Roberge (eds.) *Canadian Public Administration in the Twenty-First Century* (Taylor & Francis).

Conteh, Charles (2011) "Private Delivery of Public Services in Canada" in Leone, R. & F. Ohemeng (Eds.) *Approaching Public Administration*, (Toronto: Edmund Montgomery Publications), pp. 235 – 243.

Conteh, Charles & Lana Wylie (2007) *Globalization and Africa's Experience: Fetching Water from a Broken Cistern*" in Howard Wiarda (ed.) *Globalization: Universal Trends, Regional Implications* (Boston: Northeastern University Press), pp. 246-265.

## **OTHER PUBLICATIONS**

### **Most Recent Media Articles**

Charles Conteh & Tia Henstra. January 30, 2025. "Canada's electric vehicle industry is facing existential threats — here's how it can still flourish." <https://theconversation.com/canadas-electric-vehicle-industry-is-facing-existential-threats-heres-how-it-can-still-flourish-248103>

### **Policy Reports & Briefs**

Conteh, Charles, Nathan Olmstead, Felice Martinello, and Tia Henstra. 2024. "The Next Frontier of Economic Development in Niagara: From Concierge to Orchestrator of Change." Niagara Community Observatory's Wilson Foundation Project. <https://brocku.ca/niagara-community-observatory/wilson-foundation-project/>

Conteh, Charles and Nathan Olmstead. 2024. "Changing the Narrative: Unlocking the Economic Assets of Niagara in a Changing World." Niagara Community Observatory's Wilson Foundation Project. <https://brocku.ca/niagara-community-observatory/wilson-foundation-project/>

Rebecca Van Massenhoven and Charles Conteh. (2024). Managing Complex Relationships and Shared Responsibilities: The case of Lyons Creek East water governance. NCO Policy Brief # 57. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles. 2023. Niagara's Electric Power Generation Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>

Conteh, Charles. 2023. Niagara's ICT Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>

Conteh, Charles. 2023. Niagara's Manufacturing Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>

Conteh, Charles. 2023. Niagara's Marine Commerce Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>

Conteh, Charles. 2023. Niagara's Tourism Sector, 2001-2022. Niagara Community Observatory's Wilson Foundation Working Papers. <https://brocku.ca/niagara-community-observatory/welcome-to-our-wilson-foundation-workshop-on-niagaras-economic-development/>

Conteh, Charles, Amy Lemay and Jeff Boggs. 2021. Preliminary Findings of a Provincial Survey on the Adoption of Automation & Robotics Technologies in Ontario's Agriculture Sector. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles and Carol Phillips. (July 2021). Neighbourhood Associations and the Municipality: Supporting Citizen Engagement in the City. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles, Amy Lemay and Jeff Boggs. (May 2021). Preliminary Findings of a Provincial Survey on the Adoption of Automation & Robotics Technologies in Ontario's Agriculture Sector. <https://brocku.ca/niagara-community-observatory/policy/>

Sean Giverin and Charles Conteh. (2021) Land-Use Planning in Niagara: A Study in Multilevel Governance and Smart Growth (Jan. 2021). Policy Brief # 49. <https://brocku.ca/niagara-community-observatory/policy/> Policy brief presented at a workshop organized by the Niagara Community Observatory, with an audience of about 60 people.

Conteh, Charles and Carol Phillips. (Sept. 2020). SPECIAL REPORT: The Economic Impact of COVID-19 on Niagara Women in the Workforce. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles. July 2020. "Niagara's Transportation and Logistics Sector: Becoming a Global Economic Lynchpin." Niagara Community Observatory. Policy Brief # 46. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles. November 2019. "Elusive Quest or Emerging Reality: Niagara's ICT Innovation Cluster." Niagara Community Observatory. Policy Brief # 43. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles, Kathryn Friedman and Carol Phillips. September 2019. Cross-Border Innovation Corridors: How to support, strengthen and sustain cross-border innovation ecosystems." Niagara Community

Observatory. Policy Brief # 42. <https://brocku.ca/niagara-community-observatory/policy/> (I contributed the Canadian section of the manuscript whereas Dr. Friedman wrote the US section. Dr. Phillips supported my research on the Canadian section).

Conteh, Charles. June 2019. “Niagara’s Agribusiness Sector: Towards a More Resilient Innovation Cluster.” Niagara Community Observatory. Policy Brief # 40. <https://brocku.ca/niagara-community-observatory/policy/>

Conteh, Charles. September 2018. Multilevel Governance in Canada: The Case of Regional Economic Development. **Commissioned Report:** Research for the Scottish Parliament under the Brexit Framework Agreement. <http://www.parliament.scot/parliamentarybusiness/CurrentCommittees/108907.aspx>

Conteh, Charles and Sean Calcott. September 2018. Shifting Gears: Examining the Recent Upswing of Niagara’s Manufacturing Sector. Niagara Community Observatory. Policy Brief # 35. <https://brocku.ca/niagara-community-observatory/policy/> (I wrote the introductory and concluding sections of the manuscript. Sean Calcott was my graduate student)

Conteh, Charles and Sean Calcott. June 2018. Filling the Void: Economic Development in Post-Industrial Niagara. Niagara Community Observatory. Policy Brief # 34. <https://brocku.ca/niagara-community-observatory/policy/> (I wrote the introductory and concluding sections of the manuscript.)

Conteh, Charles, Carol Phillips, and Nicole Ferguson. 2017. Youth Employment in Niagara: Mapping the Opportunities. Niagara Community Observatory Policy Brief #28, October 2017. <https://brocku.ca/niagara-community-observatory/policy/> (I wrote the introductory and concluding sections of the manuscript. Dr. Phillips and Ms. Ferguson analyzed the data)

Conteh, Charles, April 2017. “Economic Zones of Northern Ontario: City-Regions and Industrial Corridors”. Northern Policy Institute. Research Report No. 18; 35pp. **Commissioned Report.** <https://www.northernpolicy.ca/economiczones>

Conteh, Charles, 2016. “Towards a More Strategic and Collaborative Governance of Regional Economic Development in Northern Ontario – Lessons from other regions of Canada”. Northern Policy Institute. Report. No. 5; 46pp. (Available at northernpolicy.ca) **Commissioned Report.** <https://www.northernpolicy.ca/fednor>

Eshetu, Dawit and Charles Conteh. November 2017. Scaling Up Niagara: Issues and Approaches to Improving SME Productivity and Growth. Niagara Community Observatory. Policy Brief # 29. <https://brocku.ca/niagara-community-observatory/policy/> (I wrote the concluding section of the manuscript. Dr. Eshetu analyzed the data)

### **NON-REFEREED WORKS**

Conteh, Charles. 2017. Commissioned Curriculum Revision and Update of the “Executive Diploma in Municipal Management” (EDMM) Program of the Association of Municipal Managers, Clerks and Treasurers (AMCTO).

Conteh, Charles. 2016. Commissioned Redevelopment of the Municipal Administration Program; Municipal Law Program; and Municipal Accounting and Financial Planning Program – The Three Core Educational Programs of the Association of Municipal Managers, Clerks and Treasurers (AMCTO).

### **INVITED SPEAKER: CONFERENCES, WORKSHOPS & WEBINARS**

Guest Speaker, “The Next Frontier of Economic Development in Niagara: From Concierge to Orchestrator of Change,” presented at the 2025 Niagara Industrial Association Market Outlook Event. Club Roma, St. Catharines, ON.

Guest Speaker, “The Changing Contours of Intergovernmental Relations: Emerging Instruments of Multilevel Governance in Canadian Federalism.” Presented at an event titled “The Living Tree – Series on Contemporary Issues in Canadian Federalism: Public Policy Development in a Diverse Federation,” hosted by the Canada School of Public Service (CSPS), October 12, 2023.

**Keynote Speaker.** "Canada's Rural Regions in the Quest for Inclusive Knowledge-Based Economies: Triumphs, Prospects and Challenges." Presented at the conference on "Creating Inclusive Economies," co-hosted by the Canadian Rural Revitalization Foundation and the Community Economic Development and Employability Corporation. Rimouski, QC on May 25-27th.

Building Competitive Production Systems in Niagara and Ontario's Agrifood Sector: Accelerating the Adoption of Automation and Robotics Technology. Co-Presentation with Jeffrey Boggs, Associate Director, Niagara Community Observatory, and Margaret (Amy) Lemay, Research Fellow, Niagara Community Observatory, Brock University. May 26, 2021. Canadian Institute of Food Science & Technology.

Invited Speaker. A special presentation to Niagara Region's Agriculture Policy and Action Committee (APAC) on the Region's potential role in a Niagara's Agribusiness Innovation Cluster. February 28th, 2020, from 9-11, at the Niagara Region headquarters office.

Speaker (Joint presentation with Dr. Kathryn Freidman). "Great Lakes Region Innovation Corridor." The Canada-United States Transportation Border Working Group 2019 Fall Plenary – Niagara Falls, Ontario. October 29 - 30, 2019

Invited Speaker. Association for Municipal Clerks & Treasurers of Ontario's (AMCTO's) Executive Diploma in Municipal Management Program (EDMM) Workshop on Public Sector Trends, Ontario Sept 27, 2019.

**Plenary Panelist.** Canadian Open Data Summit (CODS18), November 8 - 9, 2018, Niagara Falls, Ontario.

**Keynote Speaker:** Smart Cities Strategy. Niagara Region. Wednesday January 17, 2018. Four Points Sheraton, 3530 Schmon Parkway, Thorold.

Speaker. Association for Municipal Clerks & Treasurers of Ontario's (AMCTO's) Executive Diploma in Municipal Management Program (EDMM) Workshop on Public Consultations. Brantford, Ontario. Sept 29 2017.

Speaker. Association for Municipal Clerks & Treasurers of Ontario's (AMCTO's) Executive Diploma in Municipal Management Program (EDMM) Workshop on Public Consultations. Mississauga, Ontario. Oct 12<sup>th</sup>, 2017

Guest Speaker: “Smaller City-Regions Navigating the Canada's Multi-Tiered System: Regional Development Policy Implementation in Canada” at a Webinar organized by the Institute of Public Administration of Canada (IPAC)'s Yukon Region Group. May 8<sup>th</sup>, 2017.

Panelist. March 2017. RoundTable Discussion on ‘Smart Cities’, March 29th, Brock University Pond Inlet. Convened by Hon. Vance Badawey, Member of Parliament for Niagara Centre.

Guest Speaker. February 11 2017. “The Conundrum of Public Health in a Post-Industrial Society: The Case of Canada” Presented at The Canadian Coalition for Global Health Research's Annual Student Global Health Forum, February 11th, 2017 Brock University.

Guest Speaker. Celebration of Black History: Canada at 150, African Association of Niagara. St Catharines, February 24 2017.

Speaker, "Geospatial Map of the Life Sciences Sector in the Hamilton-Niagara-Buffalo Industrial Corridor" at a Workshop organized by Binational Prosperity Initiative (a research partnership between Brock University's Niagara Community Observatory and the University at Buffalo (UB) School of Architecture and Planning). Buffalo, New York. November 7, 2016.

Panelist. October 2016. "Building the Infrastructure: Meeting the Physical and Social Challenges of Globalization at the Workshop on "Overcoming Urban Challenges in the Era of Globalization" organized by the Transnational Initiative on Governance Research and Education Network (TIGRE Net). October 17-19, 2016. Central Michigan University, **Detroit**, USA.

**Plenary Speaker**; Annual Conference of the Canadian Association for Programs in Public Administration (CAPPA). Conference theme: Public Management in Theory and Practice. May 25th--26th, 2015; Glendon Hall, Glendon College, York University, Toronto

**Plenary Panelist** "From Open Data to Dialogue: Electronic Governance in Canada." Paper presented at the Institute of Public Administration of Canada (IPAC) Workshop, Brock University. April 15, 2016.

**Plenary Panelist**; International Development Conference 2013 at the University of Toronto- Scarborough. February 8 & 9, 2013

**Keynote Speaker**; "Rethinking Botswana's Economic Diversification Policy: Dysfunctional State-Market Partnership", Paper presented at the Botswana Economic Policy Conference and Fair, **Gaborone, Botswana**, April 2011.

Guest Speaker; "The Federal Economic Development Initiative for Northern Ontario: Lessons for Other Canadian Regions". Presented to the Atlantic Canada Opportunities Agency (ACOA) in Moncton, New Brunswick, December 2009.

### **SCHOLARLY CONFERENCE PRESENTATIONS**

"Municipalities at the Frontline of Multilevel Governance: Industrial Restructuring and Multitiered Policy Responses." Presented at the Canadian Political Science Association (CPSA) Conference, Ottawa, June, 2024.

"A Flash in the Pan: Investigating the persistence of the 'smart city' ideal in economic development policy among Ontario municipalities." Presented at the Annual Conference of the Canadian Association for Programs in Public Administration (CAPPA). May 21th--24th, 2024; Halifax, NS.

"Policy Design and Implementation in Multitiered Jurisdictions: Multilevel Governance, Federalism and Democracy." Paper presented at the 75th Anniversary Conference of the International Political Science Association, 25 - 26 April, 2024, Montreal, on "Challenges and New Directions in Multi-Level Governance."

"The Changing Contours of Intergovernmental Relations: Emerging Instruments of Multilevel Governance in Canadian Federalism." Paper presented at the Annual Conference of the International Political Science Association, July 2023. Buenos Aires

"Canada and the United States: A Symbiotic Relationship or Complex Entanglement?" Presented at the International Conference on Public Policy (ICPP). The International Public Policy Association (IPPA) ICPP4 - Toronto. June 27 - 29, 2023.

"Municipalities at the Frontline of Innovative Service Delivery: Navigating Vertical and Horizontal Jurisdictional Boundaries." Paper presented at the Annual Conference of the Canadian Association for Programs in Public Administration (CAPPA). June 21--23, 2023; Toronto

"From Smart Cities to Smart Regions: Innovation, economic development, and smart urbanism in the Regional Municipality of Niagara" Presented with Nathan A. Olmstead at the annual conference of the Canadian Political Science Association in Toronto, May. 2023

"A Typology of Intermediary Institutions as Policy Instruments for the Promotion and Regulation of Emerging Technologies: The Case of the Agri-Food Innovation System in Canada." Presented at the International Workshop on Public Policy (IWPP3). The International Public Policy Association (IPPA) - Budapest, Hungary, June 28 – 30, 2022

"Canada and the United States: A Symbiotic Relationship or Complex Entanglement?" Presented at the conference titled "Asymmetric Neighbours and International Relations: Living in the Shadow of Elephants" in-person at Yonsei University, Seoul, South Korea and on-line. June 20-21, 2022

"Innovation Policy and Intermediary Institutions in Canada: The Case of Regional Innovation Centres in Ontario & Implications for New Trends in Policy Delivery." Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Virtual, May 30 – June 3, 2022.

"Canada's Rural Regions in the Quest for Inclusive Knowledge-Based Economies: Triumphs, Prospects and Challenges." Presented at the conference on "Creating Inclusive Economies," co-hosted by the Canadian Rural Revitalization Foundation and the Community Economic Development and Employability Corporation. Rimouski, QC on May 25-27th.

"Rethinking Sustainability in the Discourse and Practice of Land Use Planning." Presented virtually at the 2021 Transformations Conference titled "Transforming our Worldviews Through System Thinking," June 2021

"Rethinking Sustainability in the Discourse and Practice of Land Use Planning". Paper presented at The Transformations Conference 2021: Enabling Positive Tipping Points; a satellite event of SRI2021, organized as an online conference from June 17-18, 2021.

"Rethinking Regional Innovation Systems in Multilevel Jurisdictions: Canada's Pursuit of Superclusters" Presented at the Regional Studies Association (RSA) Winter Conference, **London, UK** Turbulent Times: Rethinking Regions and Cities. 14th-15th November, 2019

"Innovation Systems in Mid-sized Cities: Adaptability and Multilevel Governance." Presented at the Regional Studies Association (RSA) North America Conference 2019. The Call of the New: Unpacking Innovation, its Spatiality, its Benefits and its Costs. 25th - 27th September 2019, Centre Mont-Royal, Montréal, Canada.

"Institutional Resilience and Adaptability at the Frontline: How City-Regions are Navigating the Crisis of Industrial Restructuring." Presented at the International Conference on Public Policy (ICPP). The International Public Policy Association (IPPA) ICPP4 - Montreal, Quebec 2019

"Balancing Collaboration and Autonomy in Multitiered Systems: Canada's Pursuit of Innovation Policy." Presented at the International Conference on Public Policy (ICPP). The International Public Policy Association (IPPA) ICPP4 - Montreal, Quebec 2019

"Navigating Intergovernmental Relations: Regional Economic Governance in Multilevel Systems" in the panel on Political Economy and Governance in Federated and Multilevel Systems. 25th International Political Science (IPSA) World Congress 2018. **Brisbane (Australia)**, 21-25 July 2018.

"Strengthening Prosperity in Binational Corridors: Public Policy Lessons on Generating Innovation and Entrepreneurship" Paper presented at the International Conference on Public Policy, **Singapore**, June 24 to 27 2017. (Paper co-authored Kathryn Friedman and Barry Wright).

Policy Path dependency and the Strategic Adaptation of Cities in Federal Systems: Comparing Canada and the United States. Paper presented at the International Conference on Public Policy, organized by the International Public Policy Association (IPPA) in **Singapore**, June 24 to 27 2017

Strategic Adaptation of Mid-Sized Cities in Multilevel Systems: Canada and the US in Comparative Perspective. Paper presented at the 2017 conference of the Canadian Political Science Association, (CPSA) held within the Congress of the Humanities and Social Sciences (Congress). Toronto, May 30 - June 1 2017.

“Accountability in Horizontal Networks Systems”. Paper presented at the Annual Conference of the Canadian Association for Programs in Public Administration (CAPPA). May 15th--16th, 2016; Quebec City

“Governance of Cities in the Twenty-First Century: Balancing Efficiency and Democracy” Paper presented at the annual conference of the Canadian Association of Programs in Public Administration (CAPPA), May 25th--26th, 2015; Glendon Hall, Glendon College, York University, Toronto

"Bridging the Interface between Globalization and Local Strategic Management: Mid-Sized Cities and the Crisis of Industrial Restructuring" Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Birmingham, UK**, April, 2015

“Experimenting with Decentralization and Citizen Empowerment in a Bureaucratic State: The Crisis of Industrial Restructuring in Botswana” Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), Birmingham, UK, April, 2015

Local Strategic Management Amidst Global Economic Restructuring." Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Ottawa, Ontario, June, 2015.

“In Pursuit of Accountability in Networked Delivery Systems: Searching for the Needle in the Haystack” Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), Ottawa, ON, April, 2014

“The Democratic Developmental State and Natural Resource Mobilization: The Tale of Two Resource-Rich Countries.” Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), Ottawa, ON, April, 2014

“Local and Regional Economic Re-Invention in Canada in an Age of Globalization.” Paper presented at the Regional Studies Association Annual Conference on "Global Urbanization: Challenges and Prospects, UCLA, **Los Angeles**, USA - 16th - 18th December 2013

“Stimulating Regional Re-Invention Amidst Fiscal Austerity: The Case of Ontario’s Niagara Region.” Paper presented at the annual conference of the American Society for Public Administration (ASPA), **New Orleans**, Louisiana, March, 2013

“Strategic Management in Turbulent Environments: Re-Inventing Regional Economic Hubs in Canada.” Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Rome, Italy**, April, 2012

“The Paradoxes and Practices of Governance as a Paradigm of Reform in Developing Countries: The Case of Botswana.” Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Rome, Italy**, April, 2012

“Transcending Institutional Boundaries and Leveraging the Vision of Aboriginal Self-Governance.” Paper presented at the Institute of Public Administration of Canada (IPAC) Annual Conference, Victoria, BC. August 28 – 31, 2011.

“Strategic Inter-Organizational Cooperation in Complex Environments.” Paper presented at the Seventh Transatlantic Dialogue (7-TAD) on Strategic Management of Public Organizations, School of Public Affairs and Administration, Rutgers University, Newark, **New Jersey**, June 23 – 25, 2011.

“Policy Implementation in Multi-Level Systems.” Paper presented at a conference organized and funded by the European Union Centre of Excellence at York University, York University, Toronto, June 16 – 17, 2011.

“Innovation Management in Canada: Policy Governance in Multi-Level Systems.” Paper presented at a workshop on “Future Directions in Canadian Public Administration.” Toronto, May 13 – 14, 2011.

"The New Public Governance in Developing Countries: A Critical Assessment." Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Waterloo, Canada, May 16 - 18, 2011.

"Public Management in Dynamic Environments: Regional Economic Development Policy and Governance in Canada." Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Waterloo, Canada, May 16 - 18, 2011.

"Canada in the World: Canadian Public Administration in Comparative Perspective." Paper presented at the Canadian Public Administration in the 'Twenty-First Century", Toronto, May 13 - 15, 2011.

“Managing Canada’s Rural Regions in a Knowledge-Based Economy.” Paper presented at the annual Rural Research Workshop (RRW) of the Canadian Rural Development Network’s (RDN), Ottawa, May 4-5, 2011.

"Organizational Change and Public Management Theory." Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Dublin, Ireland**, April, 2011

“Public Sector Reform for Effective Service Delivery in Post-Conflict Societies." Paper presented at the conference of the International Research Society for Public Management, **Dublin, Ireland**, April, 2011

“A Comparative Critique of Public Sector Reform in Fragile States.” Paper presented at the Annual Conference of the New York State Political Science Association (NYSPSA), **Niagara Falls, New York**, April 8-9, 2011.

“Balancing Resilience and Adaptability Amidst Change: A Tale of Three Federal Agencies in Canada.” Paper presented at the annual conference of the Institute of Public Administration of Canada (IPAC), Ottawa, Canada, August, 2010.

"Public Management in Developing Countries: Current Challenges and Future Perspectives in Sierra Leone." Paper presented at the Canadian Political Science Association (CPSA) Conference, Montreal, June, 2010.

“Comparative Analysis of Development Policy Implementation in New Brunswick and Manitoba.” Paper presented at the Canadian Political Science Association (CPSA) Conference, Montreal, Canada, June, 2010.

“Transitions in Policy Implementation Frameworks: Regional Development Policy Implementation in Canada." Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Berne, Switzerland**, April, 2010.

"Coordinating Industrial Development Policy: Post-War Economic Reconstruction in Sierra Leone & Liberia" Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), **Berne, Switzerland**, April, 2010.

“Economic Development Policy Governance in Canada’s Disadvantaged Regions: The Case of Northern Ontario.” Paper presented at a workshop organized by Charles Conteh and Robert Segsworth in Sudbury, Ontario, October 28 & 29, 2009.

“Policy Implementation in Canada: The Case of the FedNor.” Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Ottawa, Canada, May, 2009.

“The Multi-Actor Governance Framework: Administering Regional Development Policy.” Paper presented at the Canadian Political Science Association (CPSA) Annual Conference, Ottawa, Canada, May, 2009.

## **OTHER PROFESSIONAL, PUBLIC, AND COMMUNITY ACTIVITIES**

### **Contributions to Organizing Scholarly Workshops and Panels**

As Director of Brock University's Niagara Community Observatory (NCO) (August 2016 – present), I organize and facilitate an average of 3 – 5 workshops each year, attended by an average of 60 participants consisting of Niagara public officials, private and non-profit local community leaders, and Brock University faculty, staff and students.

Co-Organized (with Drs. David Jesuit and Ian Roberge) a Panel on "Teaching and Learning Politics and Government in the Age of Complexity" for the 2020 World Congress of Political Science hosted by the International Political Science Association (IPSA), **Lisbon, Portugal**.

Co-organized (With Drs. Ohemeng and Shafiqul Huque). April 2017a Panel on "Bureaucratic Leadership and Public Sector Management in Developing and Transitional Countries." The Annual Conference of the International Research Society for Public Management (IRSPM), **Budapest, Hungary**, April 2017.

Co-organized (with Huque, Ohemeng, Qumrul, Sarker and Siddiquee) a Panel for the 2015 conference of the International Research Society of Public Management (IRSPM). **Birmingham, UK**. Panel title: "Regulation, Governance and Public Management Experiments in Developing Countries and Emerging Economies"

Co-organized (with Dr. Antonio Laponte & Dr. Shafiqul Huque), "The Unfinished Agenda of Public Sector Reform in Developing Countries: Paradoxes and Practices." Workshop organized for the annual conference of the International Research Society for Public Management (IRSPM), **Rome, Italy**, April, 2012

Co-organized (with Dr. Ian Roberge) a SSHRC-funded workshop on "Future Directions in Canadian Public Administration", in Toronto, May 13 – 14, 2011. We invited twenty-one presenters. (The papers presented at the workshop were revised and the manuscript was submitted in December 2011 to the University of Toronto Press for peer-reviewed publication).

Co-organized (with Dr. Robert Segsworth) a workshop on Economic Development Policy and Governance in Northern Ontario, in Sudbury, Ontario, October 28 – 29, 2009. (Participants at the workshop included fifteen (15) academics and forty (40) public servants, businesses and community members. The workshop papers were revised and published as a book manuscript).

### **Participation in Community Affairs (Outside Brock University)**

Research Director, Niagara Community Observatory (NCO). 2016 – Present. The NCO is a Brock-fbased Research Centre that partners with local community groups to engage in the generation, dissemination and mobilization of evidence-based research and policy recommendations on social, economic, environmental and governance issues relevant to the Niagara region. In my capacity as Research Director, I give regular talks as guest speaker or panelist in several workshops or symposia in Niagara

Niagara Regular Columnist, St Catharines Standard Newspaper 2013 – Present

N'Twyne Symposium on "Let's Talk Niagara": A Niagara community event on racial equity and inclusivity in Niagara. June 24, 2020 01:00 PM

Board Member, Niagara Connects. 2016-2019

Niagara Prosperity Initiative Review Committee, June 2017

Executive Member (Program Co-Chair), Institute of Public Administration of Canada Regional Group (IPAC-Hamilton-Niagara Region) 2009 - 2015.

Executive Member, Academics Without Borders (AWB): Supporting Higher Education in the Developing World (member since 2009 - Present)

Keynote speaker, Black History Month Celebration, St Catharines, February, 2014; 2015; 2017.

Guest Speaker, Greater Thorold Business Council Luncheon, Thorold, January 9th 2013.

Keynote speaker, Black History Month Celebration, Welland, February 22nd, 2013.

Member of a collaborative Niagara Poverty Research Initiative involving Brock University faculty and community agencies in the Niagara Region, as part of a Community-University Research Association (CURA). My contribution involved researching economic development partnerships between private sector associations and other organizations to foster economic development in the Niagara region. 2009 – 2010.

Volunteer, Niagara “Out-of-the-Cold” Programme: Winter, 2010.

### **Media Interviews**

*Canadian Broadcasting Corporation (CBC); Globe and Mail; Cogeco local news; The Standard; Sudbury Star; Sault Star; North Bay Nugget; Radio Canada; The Chronicle Journal; Country 600; Tbnnewswatch; The Lake 89.5; Timmins Today*

### **JOURNAL MANUSCRIPT REFEREE SERVICES INCLUDES:**

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I undertake blind reviews of an average of 3 articles a year for one or more of the following peer-review journals: *Public Management Review; Canadian Public Administration, International Review of Administrative Sciences; International Journal of Public Sector Management; Journal of Governance; Canadian Journal of Local Government.*

### **BOOK MANUSCRIPT REFEREEING INCLUDES:**

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I served as a reviewer of manuscripts submitted to the following publishers: Routledge; Oxford University Press (OUP); University of British Columbia Press.

### **REFEREE**

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I served as an adjudicator for several Social Sciences and Humanities Research Council (SSHRC) Research Grant applications

### **TEACHING EXPERIENCE**

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#### **COURSES DESIGNED AT BROCK UNIVERSITY**

##### **GRADUATE**

Research and Research Methods 2012-2017; Machinery of Government 2009-Present; Business Government Relations 2009-Present; Comparative Public Policy 2011-2014

##### **UNDERGRADUATE**

Introduction to Canadian Public Policy 2009-2020; Quantitative Research Methods 2009-2012; Issues in Canadian Public Policy 2010-2012; Machinery of Government 2009-2016; Business-Government Relations 2009-2020; Comparative Public Policy 2011-2014; Environmental Policy, Law & Administration 2012-2020

### **STUDENT SUPERVISIONS**

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#### **GRADUATE STUDENTS**

Successfully supervised approximately 35 students (an average of 2 each year).

## **ADMINISTRATION AND DEPARTMENTAL AND UNIVERSITY COMMITTEES (BROCK UNIVERSITY)**

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Director, Niagara Community Observatory, Brock University	2016 - Present
Advisory Board Member, Brock-Niagara Validation, Prototyping, and Manufacturing Institute (VPMI)	2020 - Present
Departmental Faculty Affairs Committee, Chair.	2024 - Present
Departmental Recruitment Committee, Chair.	2019-2020; 2022-2025
Graduate Program Director, Department of Political Science	2012-2014; 2015-2017
Member, Senate Teaching and Learning Policy Committee;	2011-2014
Member of Adjudication Committee, Council for Research in the Social Sciences;	2011-2013
Departmental Committee on Teaching Evaluation Review	2010-2012
Departmental Committee on Co-op Placements;	2009-2012
Panel Member, Brock University's Ontario Graduate Scholarship Panel;	2010-2011
Member, Brock University's Research Ethics Board;	2010-2011
BUFA Observer, Senate Research and Scholarship Policy Committee;	2010-2011

## **MEMBERSHIP & PARTICIPATION IN PROFESSIONAL ASSOCIATIONS**

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Executive Member, Canadian Association of Programs in Public Administration. 2022 – 2025; Canadian Political Science Association (CPSA); Canadian Association of Programs in Public Administration (CAPP); Institute of Public Administration in Canada (IPAC); International Public Policy Association (IPPA); International Political Science Association (IPSA); International Research Society for Public Management (IRSPM); Regional Studies Association (RSA)

## **PROFESSIONAL DEVELOPMENT ACTIVITIES**

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Completed Certified One-Month NVivo Core Skills Training (Windows): A Software Training on Qualitative and Mixed Methods Data Analysis. July - August, 2020. Online

Statistics Canada Census Data Training – Families, Households and Marital Status webinar on Wednesday, August 16, 2017.

Statistics Canada Information Sessions on Data and Data Analysis: 2016; 2017; 2019